EXECUTIVE SUMMARY

Planning and Projects Laboratory

Recommendations for the

Vida Nova nas Grotas Program
Planning and Projects Laboratory: Recommendations for the *Vida Nova nas Grotas* Program

This Executive Summary presents an overview of the Recommendations for the *Vida Nova nas Grotas* Program[1], which were produced within the scope of the Planning and Projects Laboratory for Sustainable Urban Development—a product that is part of the *Visão Alagoas 2030*, a technical cooperation project between UN-Habitat and the Government of the State of Alagoas.

The Planning and Projects Laboratory is a methodology, inspired by the Urban Labs of UN-Habitat, which consists of promoting immersion workshops in public policies, with the objective of:

- Mapping successful processes in ongoing public programs and projects;
- Establish guidelines for replicating good practices in other programs and projects in progress and/or to be developed; and
- Present innovative strategies, solutions, and approaches to improve public policies aligned with the Sustainable Development Goals (SDGs), and the New Urban Agenda (NUA).

The Immersion Workshops were conducted by “Pólis - Institute for Studies, Training, and Assistance in Social Policies” and were divided into three stages:

- Program analysis in a broad and holistic way, from different perspectives, aspects, and actors;
- Debate, facilitated by a group of experts, to collaboratively propose action strategies to qualify the Program; and
- Validation and agreement on recommendations, emphasizing cross-cutting approaches, alignment with global development agendas, and connections between existing proposals and actions, in addition to the partnerships and processes needed to expand and consolidate the Program as a sustainable and permanent public policy.

The proposed recommendations for *Vida Nova nas Grotas* aim to expand the portfolio of actions, involve different actors to implement cross-cutting initiatives, maximize medium and long-term impacts, and contribute to its sustainability as an integrated program for the urbanization of precarious settlements.

Four programmatic axes are proposed:

1. **Right to the city and habitat development**
   - **Objective**
   - Propose diagnoses, administrative and legal procedures, and complementary physical interventions, aiming to expand the Program’s portfolio of actions and create a basic urban structure for articulation with the other programmatic axes.
   - **Programmatic Actions**
     1. Urban and housing diagnoses and proposals
     2. Land regularization
     3. Addressing of public places
     4. Housing service for resettlement of families in risk areas
     5. Housing improvements
     6. Accessibility, mobility, urban integration, and public services
     7. Urban equipment

2. **Urban open spaces and green infrastructure**
   - **Objectives**
   - Qualify the infrastructure and free spaces of the grotas, from an environmental perspective, landscape planning and dynamics, functions, and Solutions based on Nature (SbN).
   - **Programmatic Actions**
     1. Open Spaces System
     2. Sanitary sewage
     3. Urban drainage
     4. Environmental education

3. **Employment, work, and income**
   - **Objective**
   - Articulate and promote training, qualification, and access to labour market initiatives, prioritizing young people and people in vulnerable situations and improving the living conditions of the population residing in the grotas.
   - **Programmatic Actions**
     1. Access to the labour market
     2. Education for work and professional qualification
     3. Work and income alternatives

4. **Youth**
   - **Objectives**
   - Encourage digital inclusion and the participation of young people from the grotas of Maceió in cultural and artistic manifestations, and sports and leisure activities.
   - **Programmatic Actions**
     1. Cultural and artistic manifestations
     2. Digital inclusion
     3. Sport and leisure activities

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[1] Grotas are precarious settlements located in valleys that cross the entire city and that function as natural gutters for rainwater drainage.
As a summary of the recommendations, the following observations stand out:

**Articulation of proposals**
- The suggested actions have an autonomous and non-exclusive character so that the Program can be flexible and adaptable to the reality of each grota and/or municipality and to the institutional, technical, and budgetary conditions of the Government of Alagoas.
- State and municipal public authorities can connect their interventions to programmatic axes and actions, strengthening the chain of impacts, the transversality of proposals, and intersectoral and intergovernmental planning and execution.

**Involvement of different actors**
- Engagement and partnership, with the most diverse public and private sectors, academia, the beneficiary population, and Civil Society Organizations, can contribute to the Program not being limited to government management, but becoming an integrated and lasting public policy of local development.
- The creation of advanced technical assistance posts, committees, councils, or other democratic instances of participation can promote a permanent decision-making space for discussions, planning, implementation, and monitoring of public policies so that they consolidate processes, good practices, and articulated demands the actors involved and the territories.

**Integrated coordination of public policies**
- An integrated coordination of actions and partnerships will be the key point for the qualified execution of the recommendations and the guarantee of the participation of the different actors to be involved, especially those related to the provision of services that are the exclusive competence of the municipal public power. Current limitations of a political-institutional nature hamper the planning and implementation of diversified public policies, restricting themselves to the involvement and operational capacity, above all, of two state secretariats, the State Secretariat for Transport and Urban Development and the Secretariat of Infrastructure State. The Immersion Workshops demonstrated the interest and need for articulation with other state departments, such as education, culture, sport and leisure, health and social assistance, in addition to increasing the number of technical teams in charge of projects, execution, and monitoring of current actions and demands presented during the implementation of the Laboratory.

Finally, the Laboratory has not exhausted the possibilities for improving the Program, but it has become a starting point for evaluating its execution, recognizing potentialities, bringing together different actors, establishing programmatic actions in intersectoral and intragovernmental matrix axes and, mainly, pointing out paths for its quantitative and qualitative expansion.
**Summary table** | Systematization of programmatic axes, proposed actions and connection with the SDGs and the NUA

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<th>PROGRAMMATIC AXES</th>
<th>1: Right to the city and habitat development</th>
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